

Message Text

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FM AMEMBASSY COLOMBO
TO SECSTATE WASHDC 0201

C O N F I D E N T I A L SECTION 1 OF 5 COLOMBO 1946

FOR THE DEPUTY UNDERSECRETARY FOR MANAGEMENT FROM THE AMBASSADOR

E.O. 11652: GDS
TAGS: OGEN

SUBJ: FY 1980 GOALS/OBJECTIVES AND RESOURCE MANAGEMENT(GORM)
PROCESS

REF: STATE 63477

FOLLOWING ARE PARTS I AND II AND ALL SPECIFIED BACKUP MATERIAL
PREPARED IN ACCORDANCE WITH INSTRUCTIONS CONTAINED REFTEL.

BEGIN UNCLASSIFIED

PART I - ZERO BASE BUDGETING

1. FORM ZBB-1.

A. FY-1980

B. PERSONNEL RESOURCES

C. DECISION UNIT: COLOMBO, SRI LANKA

1. TOTAL U.S. PERSONNEL 22

2. TOTAL FSL 49

3. TOTAL PERSONNEL RESOURCES 71

A. PACKAGE I 64

B. PACKAGE II 4

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C. PACKAGE III 3

D. PACKAGE IV 10

2. FORM ZBB-2

A. FY 1978 - DECISION UNIT: COLOMBO, SRI LANKA

PERSONNEL RESOURCES WORKSHEET

FUNCTION AMERICAN AMERICAN FSL'S

OFFICER STAFF

EXECUTIVE	2	2	4
POLITICAL	2	2	2
ECON/COMM/LABOR	4	1	2
CONSULAR	1	0	1
ADMINISTRATION	7	1	40
TOTAL THIS PKG.	16	6	49
CUMULATIVE TOTAL	16	6	49

B. PACKAGE I

EXECUTIVE	2	2	4
POLITICAL	2	2	2
ECON/COMM/LABOR	4	1	2
CONSULAR	0	0	1
ADMINISTRATION	7	0	35
TOTAL THIS PKG.	15	5	44
CUMULATIVE TOTAL	15	5	44

C. PACKAGE II

EXECUTIVE	0	0	0
POLITICAL	0	0	0
ECON/COMM/LABOR	0	0	0
CONSULAR	0	0	0
ADMINISTRATION	0	1	3
TOTAL THIS PKG.	0	1	3
CUMULATIVE TOTAL	15	6	47

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D. PACKAGE III

EXECUTIVE	0	0	0
POLITICAL	0	0	0
ECON/COMM/LABOR	0	0	0
CONSULAR	1	0	0
ADMINISTRATION	0	0	2
TOTAL THIS PKG.	1	0	2
CUMULATIVE TOTALS	16	6	49

E. PACKAGE IV

EXECUTIVE	0	0	0
POLITICAL	0	0	0
ECON/COMM/LABOR	0	0	0
CONSULAR	0	0	0
ADMINISTRATION	1	0	9
TOTAL THIS PKG.	1	0	9
CUMULATIVE TOTAL	17	6	58

3. FORM ZBB-3

A. DECISION UNIT: COLOMBO, SRI LANKA

B. PACKAGE I OF IV

C. ACTIVITY DESCRIPTION

1. A REDUCTION OF OUR CURRENT POSITIONS (22 AMERICANS AND 49 FSL'S) TO 90 PERCENT OF THAT LEVEL (20 AMERICANS AND 44 FSL'S) COULD ONLY BE ACCOMPLISHED BY CUTTING PERSONNEL IN THE CONSULAR AND ADMINISTRATIVE SECTIONS. AT THIS LEVEL, WE WOULD BE ABLE TO LESS EFFECTIVELY PURSUE U.S. AGREED GOALS AND OBJECTIVES AND SUPPORT ACTIVITIES ESSENTIAL TO THE EMBASSY.

2. THE EXECUTIVE STAFF (2 OFFICERS, 2 STAFF AND 2 FSL'S) COULD CONTINUE TO CONDUCT POLICY FORMULATION AND PROVIDE MANAGEMENT GUIDANCE FOR ALL ELEMENTS OF THE MISSION.

3. THE POLITICAL SECTION (2 OFFICERS, 2 STAFF AND 2 FSL'S) COULD CONTINUE TO CARRY OUT THEIR PRESENT REPORTING, ANALYSIS AND REPRESENTATIONAL RESPONSIBILITIES AT THE PRESENT LEVEL.

4. THE ECONOMIC SECTION (4 OFFICERS, 1 STAFF AND 2 FSL'S) COULD CONTINUE TO MEET ITS ECONOMIC AND LABOR REPORTING AND CONFIDENTIAL

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ANALYSIS RESPONSIBILITIES. TRADE PROMOTION ACTIVITIES COULD CONTINUE AT THE PRESENT LEVEL AND STATISTICAL REPORTING AND ANALYSIS RESPONSIBILITIES COULD CONTINUE.

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TO SECSTATE WASHDC 0202

CONFIDENTIAL SECTION 2 OF 5 COLOMBO 1946

FOR THE DEPUTY UNDERSECRETARY FOR MANAGEMENT FROM THE AMBASSADOR

5. THE CONSULAR SECTION WOULD BE REDUCED BY ONE OFFICER, LEAVING ONE FSL IN THE SECTION. CONSULAR RESPONSIBILITIES WOULD BE ASSIGNED TO TWO OTHER OFFICERS FROM THE POLITICAL AND ECONOMIC SECTIONS ON A SHARED BASIS. (DETAILS FOLLOW SEPTEL) A CONSULAR AGENCY WAS RECENTLY APPROVED FOR THE MAL-

DIVES. MUCH OF THIS AGENCY'S WORK WILL BE UNDER THE SUPERVISION OF THE CONSULAR OFFICER AND WILL ENTAIL ADDITIONAL TRAVEL AND SUPERVISION ON THE PART OF CONSULAR EMPLOYEES.

6. THE ADMINISTRATIVE SECTION WOULD BE REDUCED BY ONE STAFF EMPLOYEE, THE ADMINISTRATIVE SECRETARY, AND FIVE FSL'S IN THE BUILDING MAINTENANCE AREA. REDUCED ADMINISTRATIVE STAFF WOULD CONSIST OF SEVEN OFFICERS AND 35 FSL'S TO PROVIDE REQUIRED ADMINISTRATIVE SUPPORT TO MISSION ELEMENTS. IT WOULD BE NECESSARY TO REPLACE THE AMERICAN STAFF SECRETARY BY A PIT AMERICAN AND AN FSL TO PROVIDE REQUIRED SECRETARIAL AND ADMINISTRATIVE SERVICES, SOME OF A SENSITIVE NATURE. THE REDUCED MAINTENANCE STAFF WOULD BE EXTREMELY HARDPRESSED TO PROVIDE REQUIRED SERVICES TO FOUR OFFICER BUILDINGS AND FORTY-TWO GOVERNMENT OWNED OR LEASED RESIDENCES.

7. RESOURCE REQUIREMENTS:

THIS PKG. CUMULATIVE

FY 78 FY 79 ONLY FY 80

OFFICERS 16 16 15 15

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STAFF 6 6 5 5

FSL'S 49 49 44 44

TOTALS 71 71 64 64

8. IMPACT ON CURRENT U.S. POLICY GOALS, OBJECTIVES ESSENTIAL ACTIVITIES:

THE RESOURCES REQUIRED TO SUPPORT THE BASIC U.S. POLICY GOALS AND OBJECTIVES IN SRI LANKA WOULD REMAIN INTACT. OUR ABILITY TO ATTAIN THESE GOALS AND OBJECTIVES WOULD BE AFFECTED BY THE REDUCED CURRENT PERSONNEL LEVEL. CONSULAR SERVICES WOULD SUFFER AS LESS TIME AND EXPERTISE WOULD BE AVAILABLE TO HANDLE THESE RESPONSIBILITIES WITH THE DELEGATION OF THESE RESPONSIBILITIES TO POLITICAL AND ECONOMIC OFFICERS ON A PART TIME BASIS.

THE REDUCTION IN THE ADMINISTRATIVE SECTION OF AN AMERICAN STAFF SECRETARY WOULD REQUIRE THE HIRING OF A PIT AMERICAN AND AN FSL IN HER PLACE TO PROVIDE NECESSARY SECRETARIAL AND ADMINISTRATIVE SERVICES. MAINTENANCE SERVICES PROVIDED MISSION ELEMENTS BY DIRECT-HIRE FSL'S WOULD HAVE TO BE CONTRACTED FOR WITH THE ELIMINATION OF FIVE FSL POSITIONS IN THE MAINTENANCE SECTION. THIS WOULD ENTAIL CONSIDERABLE TIME AND SUPERVISION ON THE PART OF OUR ONE GENERAL SERVICES OFFICER AND SENIOR LOCAL EMPLOYEE SUPERVISION TO INSURE THAT CONTRACTORS PROVIDE REQUIRED SERVICES. DELAYS WOULD BE ENCOUNTERED IN PROVIDING SERVICES TO EMPLOYEES AS AVAILABLE CONTRACTORS MAY BE COMMITTED ELSEWHERE. EXPERIENCE HAS REPEATEDLY DEMONSTRATED TO US THAT CONTRACTORS ARE MORE EXPENSIVE AND LESS RELIABLE THAN OUR OWN STAFFS TO PERFORM SUCH FUNCTIONS.

9. FOLLOWING POSITIONS HAVE BEEN IDENTIFIED FOR ABOLISHMENT:

CONSULAR OFFICER 30-3010-77

ADMIN SECRETARY 50-9280-061

JANITOR EMB-24
JANITOR EMB-40
PLUMBER EMB-39
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CARPENTER EMB-28
CARPENTER EMB-29

4. FORM ZBB-3

A. DECISION UNTI: COLOMBO, SRI LANKA

B. PACKAGE II OF IV

C. ACTIVITY DESCRIPTION-

AT THIS LEVEL, ADMINISTRATIVE SECRETARIAL SERVICES WOULD BE RESTORED AND THE MAINTENANCE CAPABILITY OF THE GENERAL SERVICES SECTION WOULD BE INCREASED. REQUIRED ELECTRICAL, PLUMBING AND CARPENTRY SERVICES WOULD BE AVAILABLE FROM IN-HOUSE RESOURCES.

D. RESOURCE REQUIREMENTS

THIS PKG. CUMULATIVE

FY 78 FY 79 ONLY FY 80

OFFICERS 16 16 0 15

STAFF 6 6 1 6

FSL'S 49 49 3 47

TOTALS 71 71 4 68

E. IMPACT ON CURRENT U.S. POLICY GOALS, OBJECTIVES AND

ESSENTIAL ACTIVITIES:

AT THIS LEVEL, THE CONSULAR SECTION WOULD CONTINUE TO OPERATE WITH ONE FSL PERMANENTLY ASSIGNED AND OFFICER RESPONSIBILITIES SHARED BY POLITICAL AND ECONOMIC OFFICERS. ADMINISTRATIVE SUPPORT TO MISSION ELEMENTS WOULD BE AVAILABLE EXCEPT CHANCERY CLEANING SERVICES WHICH WOULD BE REQUIRED TO BE CONTINUED THROUGH A CONTRACTUAL ARRANGEMENT WITH A LOCAL FIRM WITH ATTENDANT PROBLEMS OF SUPERVISION, RELIABILITY AND SECURITY.

F. FOLLOWING POSITIONS HAVE BEEN IDENTIFIED FOR ABOLISHMENT:

CONSULAR OFFICER 30-3010-77

JANITOR EMB-24

JANITOR EMB-40

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TO SECSTATE WASHDC 0203

C O N F I D E N T I A L SECTION 3 OF 5 COLOMBO 1946

FOR THE DEPUTY UNDERSECRETARY FOR MANAGEMENT FROM THE AMBASSADOR

5. FORM ZBB-3

A. DECISION UNIT: COLOMBO, SRI LANKA

B. PACKAGE III OF IV

C. ACTIVITY DESCRIPTION

ALL ACTIVITIES CURRENTLY CONDUCTED BY THE EMBASSY IN SUP-
PORT OF AGREED GOALS AND OBJECTIVES IN SRI LANKA WOULD BE
CONTINUED.

D. RESOURCE REQUIREMENTS

THIS PKG. CUMULATIVE

FY 78 FY 79 ONLY FY 80

OFFICERS 16 16 1 16

STAFF 6 6 0 6

FSL'S 49 49 2 49

TOTALS 71 71 3 71

E. IMPACT ON CURRENT U.S. POLICY GOALS, OBJECTIVES AND
ESSENTIAL REQUIREMENTS:

WHILE THIS LEVEL OF PERSONNEL RESOURCES WOULD PERMIT US TO
SUPPORT OUR POLICY GOALS AND OBJECTIVES IN SRI LANKA, OUR
ABILITY TO PROVIDE ADMINISTRATIVE SUPPORT TO MISSION ELEMENTS
HAS REACHED ITS MAXIMUM CAPABILITY. OUR CAPACITY TO ENABLE
US TO SUPPORT MISSION ELEMENTS IN THE MAINTENANCE AREA HAS
BEEN EXCEEDED BY THE INCREASE IN A SHORT PERIOD OF TIME IN
USAID STAFFING. THE RECENT INCREASE IN USAID STAFF AND PLANNED
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ADDITIONAL STAFF BY THE END OF FY 79 WILL REQUIRE ADDITIONAL
PERSONNEL RESOURCES IF WE ARE TO BE ABLE TO PROVIDE PROMISED
ADMINISTRATIVE SUPPORT.

6. FORM ZBB-3

A. DECISION UNIT: COLOMBO, SRI LANKA

B. PACKAGE IV OF IV

C. ACTIVITY DESCRIPTION

USAID PERSONNEL STAFFING WILL INCREASE FROM THE CURRENT
LEVEL OF 6 AMERICAN AND 4 FSL'S TO 17 AMERICAN AND 15 FSL'S
BY THE END OF FY 79. THIS INCREASED STAFFING WILL REQUIRE
THE EMBASSY TO REQUEST ADDITIONAL PERSONNEL TO ENABLE US TO
PROVIDE REQUIRED ADMINISTRATIVE SUPPORT, PARTICULARLY IN THE

BUILDING MAINTENANCE SECTION. HOUSING IS FURNISHED TO ALL AMERICAN EMPLOYEES AT POST AND THE ATTENDANT MAINTENANCE SERVICES REQUIRED TO BE FURNISHED HAVE INCREASED STEADILY OVER THE PAST 12 MONTHS. IN ORDER THAT WE MAY BE IN A POSITION TO FURNISH ACCEPTABLE ADMINISTRATIVE SUPPORT TO MISSION ELEMENTS, ONE AMERICAN ADMINISTRATIVE ASSISTANT AND 9 ADDITIONAL FSL EMPLOYEES WILL BE REQUIRED.

D. RESOURCE REQUIREMENTS

THIS PKG. CUMULATIVE

FY 78 FY 79 ONLY FY 80

OFFICERS 16 16 1 17

STAFF 6 6 0 6

FSL'S 49 49 9 58

TOTALS 71 71 10 81

E. IMPACT ON CURRENT U.S. POLICY GOALS, OBJECTIVES AND ESSENTIAL REQUIREMENTS:

THIS INCREASED LEVEL OF PERSONNEL RESOURCES WILL PERMIT THE ADMINISTRATIVE SECTIONS TO FULFILL THEIR RESPONSIBILITIES IN PROVIDING ADMINISTRATIVE SUPPORT TO ALL MISSION ELEMENTS AT THE DESIRED LEVEL.

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7. NARRATIVE ON FUNDING FOR PROGRAMS AND ACTIVITIES

A. SIGNIFICANT FINANCIAL RESOURCES ARE ALLOCATED TO THE FOLLOWING NON-SALARY ACTIVITIES:

EST. FY 78

TRAVEL \$50,800

TRANSPORTATION OF THINGS 62,600

RENTS, UTILITIES &

COMMUNICATIONS 74,000

OTHER SERVICES 71,600

SUPPLIES & FUELS 93,100

FURNITURE & EQUIPMENT 58,400

1. TRAVEL: TRAVEL REQUIREMENTS INCLUDE; (1) FIELD TRIPS IN SRI LANKA AND THE MALDIVES BY OFFICERS FOR COLLECTION OF POLITICAL AND ECONOMIC INFORMATION; (2) CONSULAR OFFICER TRAVEL IN SRI LANKA AND THE MALDIVES IN SUPPORT OF AMERICAN CITIZENS AND INVESTIGATIONS; (3) MEDICAL TRAVEL; (4) AUTHORIZED R&R TRAVEL; (5) AUTHORIZED EDUCATIONAL TRAVEL OF DEPENDENTS; AND (6) AUTHORIZED VISITATION TRAVEL BY EMPLOYEES.

2. TRANSPORTATION OF THINGS: COSTS INCURRED FOR TRANSPORTATION CHARGES OF; (1) DIPLOMATIC POUCHES; AND (2) TRANSPORTATION OF GOVERNMENT SUPPLIES AND PROPERTY.

3. RENTS, UTILITIES AND COMMUNICATIONS: FUNDS REQUIRED FOR THE PAYMENT OF: (1) RENTS AND UTILITIES FOR RESIDENCES OF EMPLOYEES; AND (2) OFFICIAL COMMUNICATIONS COSTS SUCH AS TELEPHONE, TELEGRAPH AND POSTAGE.

4. OTHER SERVICES: FUNDS REQUIRED FOR THE PAYMENT OF; (1) MAINTENANCE AND REPAIR OF GOVERNMENT VEHICLES; (2) MAINTEN-

ANCE AND REPAIRS TO GOVERNMENT LEASED RESIDENCES; (3) OFFICIAL RESIDENCE EXPENSES; AND (4) CONTRACTUAL SERVICES FOR GUARDS AND EQUIPMENT.

5. SUPPLIES AND FUELS: FUNDS UTILIZED FOR THE PURCHASE OF: (1) VEHICLE FUEL; (2) REFERENCE MATERIAL; (3) GENERAL OFFICER SUPPLIES; (4) MEDICAL SUPPLIES; (5) VEHICLE PARTS; AND (6) MISCELLANEOUS BUILDING SUPPLIES.

6. FURNITURE AND EQUIPMENT: FUNDS USED FOR THE PURCHASE
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OF OFFICE EQUIPMENT, OFFICE FURNITURE AND HOUSEHOLD FURNITURE AND APPLIANCES.

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TO SECSTATE WASHDC 0204

C O N F I D E N T I A L SECTION 4 OF 5 COLOMBO 1946

FOR THE DEPUTY UNDERSECRETARY FOR MANAGEMENT FROM THE AMBASSADOR

B. ANY SIGNIFICANT REDUCTION IN OUR FY 78 FUNDING LEVEL IN THE ABOVE CATEGORIES WOULD REQUIRE OUR CONSIDERATION OF THE FOLLOWING POSSIBLE ALTERNATIVES:

1. A REDUCTION IN FIELD TRAVEL WHICH WOULD REDUCE OUR POLITICAL AND ECONOMIC INFORMATION COLLECTION CAPABILITY AND ADVERSELY AFFECT OUR POLITICAL AND ECONOMIC REPORTING AND ANALYSIS REQUIREMENTS.

2. ELIMINATION OF OUR NIGHT GUARDS AT EMPLOYEE'S RESIDENCES WHICH WOULD EXPOSE THEM TO POTENTIAL CRIMINAL ACTIONS CURRENTLY DETERRED BY THE NIGHT GUARDS.

3. A REAPPRAISAL OF OUR ALREADY MINIMAL FURNITURE REPLACEMENT PROGRAM.

END UNCLASSIFIED

BEGIN CONFIDENTIAL:

PART II - EVALUATION OF GOALS, OBJECTIVES, AND RESOURCE
MANAGEMENT OF ALL AGENCIES WITH PERSONNEL SUBJECT TO AMBAS-
SADOR'S SUPERVISION, COORDINATION AND DIRECTION

AGENCY FOR INTERNATIONAL DEVELOPMENT

1. USAID/COLOMBO HAS STEADILY EXPANDED ITS PROGRAM SINCE
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FY 1975. THE TOTALS ARE:

PROGRAM (\$ MILLIONS)	75	76	77	78	79	80
DEVELOPMENT ASSISTANCE						
(LOANS & GRANTS)	7.2	3.8	20.9	25.0	26.0	26.0
PL RIP, TITLE I (LOANS)	24.5	22.0	39.9	35.4	11.6	12.1
PL 480, TITLE II (GRANTS)	2.6	5.5	4.9	4.4	5.0	5.4
OTHER (DPG:DISASTER RELIEF, ETC)	-	-	0.8	-	0.5	0.5
TOTAL	34.3	35.3	66.5	64.8	43.1	44.0
STAFF (US)						
U.S. DIRECT HIRE	2	3	5	8	17	17
U.S. CONTRACTORS	-	-	3	6	19	25
TOTAL	2	3	8	14	36	42

2. ASSISTANCE IS CONCENTRATED IN AGRICULTURE:
DEVELOPMENT OF IRRIGATION AND IMPROVED WATER MANAGEMENT, DE-
VELOPMENT OF AGRICULTURAL INSTITUTIONS INCLUDING RESEARCH,
GRADUATE AND UNDERGRADUATE EDUCATION, AND MAPPING, POST-
PRODUCTION MILLING AND STORAGE; AND DEVELOPMENT OF DRYLAND
AGRICULTURE. HELP IS ALSO GIVEN TO THE GSL MALARIA CAMPAIGN.

3. THE USAID PROGRAM CONTRIBUTES TO THE MISSION'S GOALS
OF ASSISTING SRI LANKA BUILD A MORE SELF-RELIANT ECONOMY.
THE FOCUS IN AGRICULTURE REFLECTS ITS ROLE AS THE LEADING
SECTOR IN THE SRI LANKA ECONOMY. IMPORTS OF FOOD GRAIN ARE
A MAJOR DRAIN ON THE BALANCE OF PAYMENTS. THE AMBASSADOR
CONCURS IN THIS CONCENTRATION ON AGRICULTURE AND EXPECTS
IT TO REMAIN THE CENTRAL ELEMENT IN THE USAID PROGRAM FOR
THE FUTURE

INTERNATIONAL COMMUNICATION AGENCY

4. ICA ACTIVITIES PLAY AN IMPORTANT ROLE IN THE FURTHER-
ANCE OF MISSION GOALS AND OBJECTIVES. SRI LANKA IS A THIRD
WORLD COUNTRY WHERE KNOWLEDGE OF THE UNITED STATES IS SPOTTY
AND SOURCES OF INFORMATION ARE LIMITED. HOWEVER, THE EDUCATED
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ELITE HERE ARE TOLERANT OF NEW IDEAS AND RECEPTIVE TO FOREIGN CONTACTS. THE OPPORTUNITIES FOR PUBLIC DIPLOMACY ARE GOOD, AND AN ACTIVE, WELL FOCUSED PUBLIC AFFAIRS PROGRAM IS ESSENTIAL FOR EXPLAINING AMERICAN SOCIETY AND POLICIES TO KEY AUDIENCES.

5. ICA'S COUNTRY PLAN FOR THE COMING BIENNIUM IS CLOSELY TIED TO THE MISSION GOALS/OBJECTIVES STATEMENT. PLAN NO. 1 ("INTERNATIONAL ECONOMIC COOPERATION AND DEVELOPMENT") ADDRESSES A NUMBER OF KEY NORTH-SOUTH ECONOMIC ISSUES AS WELL AS US INTEREST IN AN EFFECTIVE DEVELOPMENT STRATEGY IN SRI LANKA. PLAN NO. 2 ("NEW EMPHASES IN FOREIGN POLICY") FOCUSES ON MAJOR PROBLEM AREAS AND AMERICAN POLICY INITIATIVES, SUCH AS THE MIDDLE EAST, AFRICA, DISARMAMENT, INDIAN OCEAN, HUMAN RIGHTS. PLAN NO. 3 ("DEMOCRACY AND SOCIAL JUSTICE") UNDERLINES AMERICAN CONCERN FOR HUMAN RIGHTS AT HOME AND ABROAD AND FOR THE PRESERVATION OF DEMOCRATIC INSTITUTIONS IN SRI LANKA. PLANS NO. 4 ("INTERNATIONAL EXCHANGE OF IDEAS") AND 5 ("ACADEMIC EXCHANGES") ARE DESIGNED TO FURTHER UNDERSTANDING BETWEEN SRI LANKA AND THE UNITED STATES BY WIDENING CHANNELS OF COMMUNICATION AND CLARIFYING AMERICAN AND CEYLON-
ESE PERCEPTIONS OF EACH OTHER -- ALL OF WHICH FITS WITHIN THE BROAD RUBRIC OF OUR GOAL I ON THE MAINTENANCE OF GOOD BILATERAL RELATIONSHIPS.

6. THE AMBASSADOR EVALUATES HIGHLY THE FOLLOWING ICA ACTIVITIES:

A. CONTACTS AMONG PRIORITY AUDIENCES, INCLUDING VALUE TO MISSION OF (4-5) CEYLON-
ESE STAFFERS WITH BROAD KNOWLEDGE OF LOCAL SCENE.

B. EFFECTIVENESS OF AMERICAN SPEAKERS IN DEALING WITH COUNTRY PLAN THEMES AND IN REACHING APPROPRIATE AUDIENCES.

C. QUALITY OF INTERNATIONAL VISITOR (IV) GRANTEES.

D. USEFULNESS OF FULBRIGHT PROGRAM IN FURTHERING INDIVIDUAL SCHOLARSHIP AND ESTABLISHING UNIVERSITY LINKAGES; INTEGRITY OF PROGRAM (BI-NATIONAL BOARD, DIRECTOR, SELECTION PROCESS).

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FM AMEMBASSY COLOMBO
TO SECSTATE WASHDC 205

C O N F I D E N T I A L SECTION 5 OF 5 COLOMBO 1946

FOR THE DEPUTY UNDERSECRETARY FOR MANAGEMENT FROM THE AMBASSADOR

E. SERVICES OF LIBRARIES TO BROAD CROSS-SECTION OF EDUCATED ELITE, GOVERNMENT OFFICIALS, STUDENTS; VALUE OF HOLDINGS AT A TIME WHEN IMPORTED BOOKS AND PERIODICALS ARE PROHIBITIVELY COSTLY.

F. USEFULNESS OF BOOK PRESENTATIONS AND PERIODICAL SUBSCRIPTIONS (DIALOGUE, HORIZONS, ECONOMIC IMPACT, DARSHANA) TO KEY INDIVIDUALS AND INSTITUTIONS.

G. ALUE OF WIRELESS FILE: POLICY STATEMENTS, OFFICIAL TEXTS, ANALYTICAL ARTICLES -- FOR PRESS PLACEMENT, DISTRIBUTION TO MFA OFFICIALS AND OTHERS.

H. PROGRAM AND ADMIN SUPPORT STAFF. 4 AMERICANS (PAO, CAO, IO AND EXECUTIVE ASSISTANT), 28 CEYLONESE. THE STAFF IS AT THE RIGHT LEVEL FOR THE ADMINISTRATION OF THE PRESENT PROGRAM AND FOR THE MAINTENANCE OF EFFECTIVE CONTACT WORK. ICA THIS YEAR IS INSTALLING A FULLY OPERATIONAL AUDIENCE RECORD SYSTEM, AND THIS WILL PLACE DEMANDS ON THE TIME FO ALL THE SENIOR STAFF. A REDUCTION WOULD NECESSITATE A REDUCTION IN ACTIVITIES, WHICH CONTRIBUTE IMPORTANTLY TO OVER-ALL MISSION OBJECTIVES.

DEFENSE ATTACHE OFFICE

7. THE PRIMARY MISSION OF THE DAO IS INTELLIGENCE COLLECTION AND THE MAJORITY OF THE EFFORT OF THE OFFICE IS DIRECTED CONFIDENTIAL

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TOWARD THIS END. AN INTELLIGENT AND THOROUGH UNDERSTANDING OF THE ROLE PLAYED BY THE SRI LANKA DEFENSE SERVICES AND POLICY IN THE POLITICAL ARENA OF THE COUNTRY IS AN IMPORTANT PREREQUISITE OF DETERMINING OVER-ALL USG POLICY. THE DAO PROVIDES THE RAW DATA NECESSARY TO EVALUATE THE SERVICES ROLE.

8. THE GSL MINISTRY SERVICES PROVIDE A DISCIPLINED ELEMENT OF SOCIETY CONTRIBUTING TO THE INTERNAL SECURITY STABILITY NECESSARY FOR DEVELOPMENT. THE DAO MAINTAINS A "FRIENDLY WORKING RELATIONSHIP" WITH THIS INFLUENTIAL SEGMENT OF THE GOVERNMENT THEREBY GAINING ACCESS TO PLANS AND POLICIES THAT MIGHT AFFECT USG/GSL RELATIONS.

9. THE DAO ORGANIZES AND CONDUCTS THE LIAISON NECESSARY TO INSURE TROUBLE FREE US NAVY SHIP VISITS TO COLOMBO THEREBY ENHANCING OUR STATED POLICY OF MAINTAINING SUCH ACCESS TO THE PORTS OF SRI LANKA. THE DAO ROLE IN MANAGING THE USG FUNDED INTERNATIONAL MILITARY EDUCATIONAL TRAINING PROGRAM (IMETP) IS IN KEEPING WITH OUR POLICY OF MODEST ASSISTANCE ORIENTED TOWARD "HELPING THE GSL TO HELP THEMSELVES."

VOICE OF AMERICA (VOA)

10. VOA ACTIVITY IN SRI LANKA CONSIST OF OPERATIONAL, TECHNICAL AND ADMINISTRATIVE SUPPORT FOR A SMALL INTERNATIONAL BROADCAST FACILITY SERVING PRIMARILY INDIA AND ADJACENT AREAS OF SOUTH ASIA.

11. IT CONSISTS OF THEE 35 KILOWATT TRANSMITTERS AND RECEIVING PLANT WITH TITLE VESTED IN THE GOVERNMENT OF SRI LANKA AND OPERATED BY THE SRI LANKA BROADCASTING CORPORATION UNDER A FIVE-YEAR AGREEMENT OF MUTAL BENEFIT TO BOTH PARTIES. PERSONNEL CONSISTS OF ONE AMERICAN AND THREE LOCAL EMPLOYEES. ANNUAL OPERATING EXPENDITURE IS APPROXIMATELY \$90,000 EXCLUSIVE OF AMERICAN SALARY.

12. THE PURPOSE OF THIS FACILITY IS TO PROVIDE RELIABLE SHORT-WAVE COVERAGE INTO A SPECIFIC TARGET AREA WHICH IS NOT CONFIDENTIAL

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ADEQUATELY COVERED BY OTHER VOICE OF AMERICA RELAY STATIONS. THOUGH ITS DIRECT EFFECT ON THIS MISSION'S GOALS AND OBJECTIVES IS NOT DISCERNIBLE, WE ACCEPT IT AS NECESSARY TO OVERALL VOA OPERATIONS DESIRABLE ON A WORLD-WIDE BASIS.

RANK ORDER OF USG ACTIVITIES OR PORTION OF ACTIVITIES OF ALL AGENCIES IN THE COUNTRY WHICH FALL WITHIN THAT 10 PERCENT OF ALL USG ACTIVITIES THAT ARE LEAST IMPORTANT TO ATTAINMENT OF AGREED MISSION GOALS, OBJECTIVES, AND ESSENTIAL ACTIVITIES.

13. FY 1978 OVER-ALL MISSION RESOURCES ARE AS FOLLOWS:

STATE	.563
(OPERATING FUNDS	.427)
(PL 480 TITLE I	35.4)
(PL 480 TITLE II	5.8)
(PROGRAMS	26.0)
AID	67.627
ICA	.215
DAO	.025
VOA	.078

68.508

14. I HAVE EXAMINED CAREFULLY THE FOREGOING AGENCY FIGURES AND THE FUNCTIONS THEY REPRESENT. IT IS MY CONSIDERED JUDGEMENT THAT WERE A TEN PERCENT REDUCTION REQUIRED, IT COULD BE DONE WITH LEAST HARM TO THE TOTALITY OF USG CONCERNS WITH SRI LANKA BY THE DELAY OR REDUCTION OF PL 480 SHIPMENTS. THOUGH THE PRESENT AUTHORIZED LEVEL OF PL 480 ASSISTANCE IS JUSTIFIED, ITS REDUCTION BY TEN PERCENT WOULD HAVE A LESS NEGATIVE EFFECT ON OUR ESSENTIAL ACTIVITIES THAN ANY OTHER CUTS.

15. WITH THE EXCEPTION OF AID, THE VERY SMALL NUMBER OF AMERICAN PERSONNEL IN COLOMBO CANNOT BE FURTHER CUT WITHOUT SUBSTANTIALLY REDUCING THIS EMBASSY'S ABILITY TO CARRY OUT ITS

RESPONSIBILITIES. AID PERSONNEL INCREASES ARE REQUIRED IF
THE EXPANSION OF AID IS TO CONTINUE IN THE MANNER AND WITH
THE SPEED DESIRED BY AID WASHINGTON, WITH WHICH I CONCUR TO
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THE EXTENT DESCRIBED IN THIS MESSAGE.
WRIGGINS

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NNN

Message Attributes

Automatic Decaptioning: X
Capture Date: 01 jan 1994
Channel Indicators: n/a
Current Classification: UNCLASSIFIED
Concepts: n/a
Control Number: n/a
Copy: SINGLE
Draft Date: 26 apr 1978
Decaption Date: 01 jan 1960
Decaption Note:
Disposition Action: RELEASED
Disposition Approved on Date:
Disposition Case Number: n/a
Disposition Comment: 25 YEAR REVIEW
Disposition Date: 20 Mar 2014
Disposition Event:
Disposition History: n/a
Disposition Reason:
Disposition Remarks:
Document Number: 1978COLOMB01946
Document Source: CORE
Document Unique ID: 00
Drafter: n/a
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Expiration:
Film Number: D780180-0293
Format: TEL
From: COLOMBO
Handling Restrictions: n/a
Image Path:
ISecure: 1
Legacy Key: link1978/newtext/t19780417/aaaaanhd.tel
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Litigation History:
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Original Classification: CONFIDENTIAL
Original Handling Restrictions: n/a
Original Previous Classification: n/a
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Previous Handling Restrictions: n/a
Reference: 78 STATE 63477
Retention: 0
Review Action: RELEASED, APPROVED
Review Content Flags:
Review Date: 06 may 2005
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Review Withdrawn Fields: n/a
SAS ID: 2847244
Secure: OPEN
Status: NATIVE
Subject: FY 1980 GOALS/OBJECTIVES AND RESOURCE MANAGEMENT(GORM) PROCESS
TAGS: OGEN
To: STATE
Type: TE
vdkgvwkey: odhc://SAS/SAS.dbo.SAS_Docs/68cc2fa7-c288-dd11-92da-001cc4696bcc
Review Markings:
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